

New Sebi rules set the stage for formal adoption of ESG from April 1

By Ajay Khanna, ET CONTRIBUTORS

Last Updated: Mar 29, 2022, 11:34 AM IST

SHARE

FONT SIZE SAVE

PRINT

COMMENT

Synopsis

The good news is empirical data reveals that companies embracing ESG standards are performing better than their peers. In short, good governance is good business.



New rules on good governance will kick in from April 1 as Sebi regulations require the top 1,000 companies ranked by market cap to mandatorily include Business Responsibility and Sustainability Report or BRSR in their annual reports disclosed to stock exchanges. This sets the

stage for the formal adoption of Environmental, Social and Governance (ESG) as a metric for measuring corporate performance (or the lack of it).

If the COVID-19 pandemic served as a wake-up call for governments, companies, industry and citizens on the importance of sustainability, BRSR rules have formalised the new governance standard as something critical to ensuring long-term value creation by a firm. Undoubtedly, the onus for this systemic shift in governance lies with all stakeholders.

In the new era, every business will be deeply impacted by environmental, social & governance standards they have adopted. There is growing pressure for transparency and accountability. Success will no longer be measured by bottom line alone. Instead, it will include ESG compliance. The good news is empirical data reveals that companies embracing ESG standards are performing better than their peers. In short, good governance is good business.

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month

Recent corporate history is replete with instances of a whistleblower uncovering infractions, which otherwise may have gone unnoticed. The adoption of BRSR will only enhance the power of whistleblowers in protecting investor interests. In fact, Sebi regulations issued in 2015 require that companies mandate the formulation of a 'vigil mechanism' for directors and employees of any listed company to report genuine concerns. The Companies Act, 2013 further adds that every listed company shall establish a vigil mechanism for their directors and employees to report their genuine concerns or grievances.

ET PRIME - POPULAR MARKET STORIES

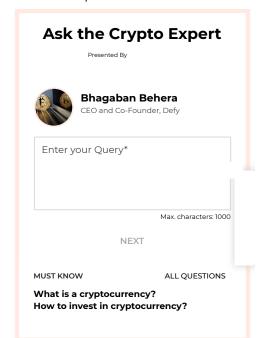


Check out which Nifty50 stocks analysts recommend buying in Budget week



After the correction, what lies ahead for IT companies?





Subscribe to ETPrime

Guardrails to ensure compliance such a vigil mechanism require companies adopt standards which may include:

- **A robust policy framework:** Have a clearly enunciated whistleblower policy which is stakeholder friendly, making it easier to comply and to navigate in the event of disputes.
- **Resolution & feedback:** There must be an appropriate resolution & feedback process which is well documented to satisfactorily address issues.
- **Strong communication:** It is crucial that awareness on the presence of the policies and redressal mechanism is undertaken regularly to inspire and empower stakeholders.
- **Confidentiality and protection of stakeholders:** Confidentiality is at the core of good governance as it helps in upholding the reputation of both individuals and the company apart from protecting individuals from any vindictiveness.
- **Establishing boundaries:** It is important to clearly define the scope and limitations of independent offices handling governance issues. While selfgoverning investigations can be undertaken, issues which are false and frivolous can be discarded and action taken to discourage future offenders.

The ombudsperson

Companies are increasingly adopting to institutionalise whistleblower

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month



Popular in Markets

Down 36% from highs, this roadbuilder is back in demandl



Ruchi Soya FPO: Retail, staff quotas see withdrawals after Sebi order



Beat the Street: 5 newlylisted stocks that can offer up to 37% returns



What has brought KPIT Tech into the limelight suddenly?



standards. The ombudsperson, also known as ombudsman, ombuds, ethics officer among others, are the ones who assist organisations in managing conflicts and raising concerns in service of an effective and healthy organization.



Recommended by

In today's evolving times, ombuds are attaining significance in organisations and are being adopted as part of corporate governance overlooking the legal compliance and good governance. They are impartial, confidential and independent resource, help manage risk and navigate complex relationships and work environments. Some of the companies in India that have an ombudsperson include the Jubilant Bhartia Group, Bharti Enterprises, Coca Cola, Accenture, Wipro, Tata Steel, TCS, Godrej, Infosys, Amazon, Ikea Foundation, Pfizer India, Dr Reddy's, Mahindra group and Flipkart etc.

Appointing an ombudsman is a win-win for the organization as well as stakeholders. Such a program enhances the governance process by incorporating fairness and transparency. This enhances the reputation of the organization in the eyes of regulators, investors, business partners and internationally. In short, it builds a trust quotient for the organisation with all stakeholders. Finally, it lends a voice to stakeholders to raise issues or concerns without fear of recrimination.

So the ombuds is an idea whose time has come.

(The author, Ajay Khanna is Global Group Ombudsperson of Jubilant Bhartia Group & Co-Founder of PAFI. Views are personal)

5. multibaggers



Test your crypto IQ
Question 1/4 Highest Score ''
Which stock bourse moved closer to NFT trading with trademark application?
BSE
NYSE
Nasdaq
Nikkei

DISCOVER MUTUAL FUNDS

Тор Тах All Mutual Saving Mutual Funds **Better Than** Low Cost High Fixed Deposits

Most Popular Opinion

1. Sanctions don't hurt Putin



Fixing T+1's teething problems for foreign investors

3. Not another push for minority appeasement

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month



Pick the best companies to invest

BECOME AN ETPRIME MEMBER

READ MORE NEWS ON

Esg Esg Rules Sebi Sebi Rules Sebi News

(What's moving <u>Sensex</u> and <u>Nifty</u> Track <u>latest market news</u>, <u>stock tips</u> anmore

1 COMMENTS ON THIS STORY



VIVEK SHIVDASANI

2 hours ago

Ashish has been an outstanding CEO. He curry's favour with the high and mighty of the land so that the regulatory regime was always favourable to the BSE. His tenure as CEO looks even more impressive when you compare him with the erstwhile CEO of the NSE.

VIEW COMMENTS

ADD COMMENTS

Pick the best stocks for yourself

Powered by REFINITIV



Check out which Nifty50 stocks analysts recommend buying this week

View **More Stories**

6 mins read



Midcap stocks with high upside potential: Stock **Reports Plus**

4 mins read



Bank stocks having more than 20% upside potential according to analysts

3 mins read

TRENDING IN MARKETS Silver Price Share Market Nifty 50 Nifty Bank

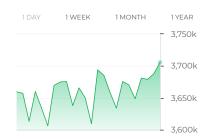
Crypto Performance

Presented By

05:20 PM | 29 Mar

Bitcoin

₹37,05,653.33 1.26%



INTERESTED IN CRYPTO CURRENCY?

START HERE

High Dividend Yi	eld	
CESC	77.35	-0.51%
Polyplex Corp.	2338.20	3.07%
Balmer Lawrie	113.00	-1.14%
Cochin Shipyard	293.55	-0.47%

Subscribe to ETPrime

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month

Why follow tips? Choose your winners rationally in 3 simple steps!

START NOW

Top Category Deals



Explore 20+ Categories >

NEXT STORY

ADVERTORIAL

What to do when you know you have been fooled?

ET Spotlight

Last Updated: Mar 23, 2022, 10:31 AM IST

SHARE

FONT SIZE SAVE PRINT COMMENT

Synopsis

Experience is the mistress of fools. However, a little bit of alertness can save you from the heartbreak of learning through folly alone.

You just realized that you have been fooled into parking your money in some bogus investment plan or had unknowingly shared your financial details on a malicious link from a seemingly authoritative source. Fret not, for you are not the only person who got scammed. A sneak peek into the details shared by various research organizations reveal how a lot more Indians complain of gatting trapped in financial crimes like identity thaft or falling provite online

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month





simple activities like looking for a loan at reasonable interest rates or booking a vacation or posting a job requirement can land you in a fraudster's net.

The most common technique nowadays is the hoax messages sent through SMS or on WhatsApp prompting people to share their personal details or click on unsecured links leading to malware sites. These

well-spoofed messages do not hint at the identity of the sender, thus, making receivers more susceptible to phishing tactics used to deceive people of their money.

The shame of being defrauded often refrains many from making complaints or seeking necessary legal action against the scamsters. It is okay that you do not wish to appear foolish, but you must not be willing to remain a fool to avoid the appearance of foolishness. Once you realize that you have been beguiled into some dishonest dealings or transactions, you can initiate the following steps to repair the damage and put a stop to such fraudulent activities.

Recommended by

Step 1: Do not pay any more money: Schemes persuading you to continue pouring in your hard-earned money to secure your retirement or those promising huge returns to your children are at times too good to be true. As we know that all that glitters may not be gold. Many people ignorant of financial instruments are duped into buying life insurance policies disguised as monthly deposit schemes.

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month

Legal/Will Guide Step by Step Guide

ET Wealth's new Legal/Will > section tells you all about will, trusts, divorce, inheritance rights and more How to make a will difficult to challenge Legal rights of wife if husband > passes away without a Will How Hindu male's assets are divided if he dies without a will When is a daughter legal heir of her parent's assets and when she is not?

Popular in Wealth

Latest Public Provident Fund (PPF) interest rate



Demat, trading account will be frozen if nomination not filed by this date



ET PRIME - POPULAR MARKET STORIES



Check out which Nifty50 stocks analysts recommend buying in **Budget** week



After the correction, what lies ahead for IT companies?



IDFC First Bank revises savings account interest rate: Earn up to 6% interest rates on this amount



Income tax return: Not filed ITR for FY 2020-21? You may be liable for higher TDS, TCS from Apr 1



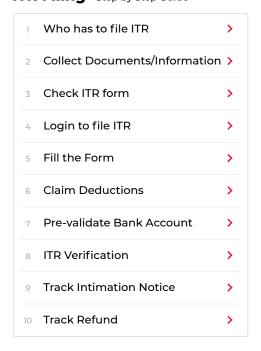
PM Kisan eKYC: Last date to complete PM Kisan KYC extended to May 22, 2022





PERSONAL FINANCE TRENDING TERMS Aadhaar-Mobile Number Linking Aadhaar Card Update Aadhaar Card Address Update

ITR Filing Step by Step Guide



If you have unknowingly paid for insurance options passed off as moolah, it is time to stop the payments immediately.

Subscribe to **ETPrime**

Step 2: Collect all relevant information and documents. There are victims who are asked to pay an upfront fee before availing of an allegedly huge sum as a prize. These unsuspecting people are told to deposit money to account numbers mentioned in the email or SMS under the pretext of tax payment. Their numbers are then blocked once the money is wired to the said account.

If you have fallen prey to such scams, recall all information shared with you, collect the documents given to you by hand or through email, and jot down the conversation you had with the fraudsters along with details of tentative time and place. Then collate all documents and information and register a complaint at the nearest police station.

Step 3: Protect your identity and documents. One of the best ways to steer clear of such scams is to wipe off all your digital footprint. This you can do by closing all your old email accounts no longer in use, deactivating your rarely visited social media profiles, or blocking all broken companies in your professional network. This is because all your online information can be used by swindlers to scam you.

If you had unknowingly shared your payment details, it is time to block your cards or change the passwords of your accounts for further protection against identity theft. If you have typed in your credit card information in some fraudulent transaction, contact your bank or card issuers immediately to report the fraud. Alternatively, you can ask the bank to issue you a new bank account number and replace your cards with new ones.

Step 4: Modify check-in details: If you have registered on a fake website with your details like usernames or passwords that you use to log in to your other accounts, it is time to update your accounts with new login details immediately to escape further chances of your other accounts getting hacked.

Step 5: Contact your bank: If you have shared your bank account number with the freudeter wou must get in touch with wour hank representatives

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month bank account and shift your money to a new one.

Step 6: Report the fraud publicly. There are many websites wherein you can share your consumer grievances of being cheated or provide details of websites that you had unknowingly logged into. Doing this not only secures other people from being victimized but also brings you in contact with people with similar experiences. What's more, you may also get cues about what to do or avoid in such situations. Make sure that you have also reported the matter to the police or local authorities.

Step 7: Resist further fraud attempts. Remember that when knowledge is limited, it leads to folly. Stay informed to avoid falling repeatedly into pitfalls. Not that fraudsters do not target educated and successful people; what matters is how guarded you remain against being conned. Not many realize how their certain routine activities can cause them to be targeted. For example, failing to log out of online chat rooms, commenting on videos, signing up for free giveaways, or investor newsletters. While not all these activities may be attributed to modern-day frauds, statistics underscore how certain fraud schemes persist owing to them being misreported out of fear or shame.

From protection to prevention

The best way to build your resistance to fraud is to stay informed. Other ways can be however by using essential online privacy tips that limit the personal information you share on your social media handles.

- Avoid logging into your bank accounts through public Wi-Fi at public hubs including airports, coffee shops, malls, restaurants, and hotels; prefer browsing and checking your social media accounts using a virtual private network.
- Use quality antivirus software to detect malicious software from your computer or laptop.
- Prefer opening unknown sites on incognito tabs to prevent Windows from collecting your information and storing it on the backend.
- Do not respond to unwarranted calls or emails offering financial products.
- Report immediately to the bank on receipt of suspiciously fake emails.
- Do not invest in instruments that you do not understand. It makes sense to hire the services of a personal finance manager or seek advice from friends.
- Refrain from following self-proclaimed Finfluencers promoting introctments or trading schemes on social media

LAST-MINUTE OFFER Subscribe at Rs 49 for first month

DISCOVER MUTUAL FUNDS



Most Popular Opinion

- 1 Sanctions don't hurt Putin
 - By Neeraj Kaushal
- 2 Fixing T+1's teething problems for foreign investors
- 3. Not another push for minority appeasement

Top Category Deals



Explore 20+ Categories >

NEXT STORY

Hero Moto shares tank 7% as I-T search reveals Rs 1,000 crore bogus expenses

touch with them on etspotlight@timesinternet.in)

READ MORE NEWS ON

Phishina Technique Online Frauds Cyber Crime Fraud Transactions Hoax SMS Last Updated: Mar 29, 2022, 04:34 PM IST ETMarkets.com SHARE FONT SIZE SAVE PRINT COMME

Synopsis

The Income Tax Department had carried out a search and seizure operation on March 23 on Hero Motocorp and its chairman and managing director Pawan Munjal at multiple locations in Delhi NCR which concluded on March 26. The search operations covered more than 40 premises spread over different locations in Delhi NCR.

beat the inflation athe article should also show abbreviations like IRR, ROP



NEW DELHI: Shares of Hero MotoCorp tanked over 8 per cent on Tuesday after media reports said

de**thatdheidneometaxdepadineonthas,fouidd that**n expenses and over Rs 100 crore cash transactions

for a farmhouse in Delhi.

artment also found of**SampathoRamaswami**

6 hours ago

Rs 100 crore in the of the controlled and regulated by RBI or other govt agencies.

PUWHIIE TAK ISCOME CTE THE STORE TESTED AGESTICATION OF STORE AND LINES.

as DHFL or PM coop latrics: 2,908:350 orit BISE: It took heid stages now offer away from the picture and say that depositor should take risk. The lost 2,155 and was a stone throw's away from its 52-week low of Rs 2,148.

amount has to be allowed to be deducted from... Read More

"Despite the fall, the stock does not look yery attractive to us in the long term mainly due to pressure on its volumes and a tepid outlook given the rise in fuel costs, slow recovery in both urban and rural markets and a 25-30% hike in acquisition costs of the two-wheelers since the pandemic started," said Ashwin Patil, Senior Research Analyst at LKP Securities.

The knee jerk reaction shown today in the stock may see some recovery tomorrow provided the management gives a satisfactory clarification to the street, Patil added.

The Income Tax Department had carried out a search and seizure operation on A Materia 23 30 stepes will to composed by which a man and mixed of high director be the game changers. Kapoor. Can she recre Pawan Munjal at multiple locations in Delhi her IV magic on OTT? 26. The search operations covered more than 40 premises spread? over different focations in Delhi NCRs read

11 mins read

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month

Popular in Markets

Down 36% from its highs, this roadbuilder is back in demand!



Ruchi Soya FPO: Retail, staff quotas see withdrawals after Sebi order



Oldest stock bourse BSE also







The Income Tax Department has found that Hero MotoCorp made more than Rs 1000 crore bogus expenses and over Rs 100 crore cash transactions for a farmhouse in Chhattarpur, Delhi, sources told ANI. Income Tax Department carried out a search and seizure operation on March 23 on Hero Motocorp and its chairman and managing director Pawan Munjal at multiple locations in Delhi NCR which concluded on March 26.

Sources told ANI that a large number of incriminating evidence in the form of hard copy documents and digital data have been seized during the search operations. These evidence revealed that the group had booked bogus purchases, made huge unaccounted cash expenditures and obtained accommodation entries, aggregating to the tune of more than Rs 1000 crore.

The Department also found evidence of cash transactions of more than Rs 100 crore in the purchase of a farmhouse in Chhattarpur, Delhi, ANI reported.

Munjal purchased a farmhouse in Chhattarpur where the market price of farm house was manipulated to save tax and used black money to pay cash more than Rs 100 crore which is a violation of section 269 SS of IT Act.

According to section 269SS of Income Tax Act, while transacting Immovable Property, 100 per cent penalty will be levied if the seller has accepted an amount of Rs 20,000 or more in cash from the buyer.

In Video: I-T search reveals Hero MotoCorp made over Rs 1,000 crore bogus expenses

Motherson Sumi Wiring hits lower circuit for 2nd day

What has brought KPIT Tech into the limelight suddenly?



DISCOVER MUTUAL FUNDS

All Mutual Funds

Saving Mutual Funds

Better Than Fixed Deposits

Low Cost High Return Funds

Most Popular Opinion

- 1 Sanctions don't hurt Putin
 - By Neeraj Kaushal
- 2. Fixing T+1's teething problems for foreign investors
- 3. Not another push for minority appeasement



TRENDING IN MARKETS





ET Prime starts @ Rs 49 VIEW PLANS

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month

Pick the best companies to invest

BECOME AN ETPRIME MEMBER

READ MORE NEWS ON

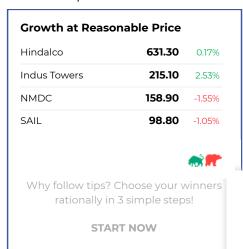
Hero Moto Share Price

Hero Moto

Hero Moto Stock Price

Income Tax Department

(What's moving <u>Sensex</u> and <u>Nifty</u> Track <u>latest market news</u>, <u>stock tips</u> an ...more



Understand Markets better with analysis

Powered by **investyadnya**...



The tripod that holds up Tata Elxsi's premium valuation

9 mins read



Ceat, Apollo or MRF: Which tyre stock will take your portfolio to its destination?

7 mins read



Can Kajaria, Cera and their peers withstand the rising pressure from natural gas prices?

10 mins read

Top Category Deals



Explore 20+ Categories >

View **More Stories**

Subscribe to ETPrime



Search News, Stock Quotes & NAV

Trending Now

Veranda Learning IPO | Uma Exports IPO | Cryptocurrency Price today | Ruchi Soya FPO | PVR Inox Merger | Gold Price Today | Yatra Online IPO | Buyback offers | Zomato | Bitcoin Price | Bitcoin | HDFC Stake Sale | Ruchi Soya FPO Status | Nikhil Kamath | TCS Share Buyback | Zomato | Sensex Today

Popular Categories

Cryptocurrency | Stocks | IPOs/FPOs | Markets Data | Market Moguls | Expert Views | Technicals | Commodities | Forex | Bonds | Stock Came | Wahinare | Siteman | Definitions

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month

Hot On Web

RRR Box Office Collection | Veranda Learning IPO | Naftali Bennett News Live | Uma Exports IPO | Petrol Price Today | PM Kisan eKYC Last date | Infosys Share Price | Binance Coin Price | What are balanced mutual funds | Global markets | Mutual funds | Breaking news | SGX Nifty | Sensex Today | IRCTC share price | Infosys share price | Rupee

In Case You Missed It

Veranda Learning IPO | Uma Exports IPO | Cryptocurrency Price Today | Ruchi Soya Share Price | PVR Inox Merger | Gold Price Today | Yatra Online IPO | Buyback Offers | Bitcoin | Bitcoin Price | Ruchi Soya FPO Status | Nikhil Kamath | Blinkit | Stock Market Live updates | Crypto Corner | Crude Oil Price | Tata Motors Share Price

Top Calculators

Standard Deviation Calculator | Income Tax Calculator | Age Calculator | Time Calculator | BMI Calculator | GPA Calculator | Statistics Calculator | Fraction Calculator | Diabetes Risk Calculator | Date Calculator | Log Calculator

Top Searched Companies

HDFC Life Share Price | Happiest Minds Share Price | Maruti Suzuki Share Price | Bajaj Finance Share Price | L&T Share Price | Navin Fluorine Share Price | LIC Housing Share Price | Titan Company Share Price | Hindalco Share Price | Pb Fintech Ltd Share Price

Top Definitions

Non Performing Assets | Perfect Competition | Macroeconomics | Market Share | Training Needs Analysis

Most Searched IFSC Codes

State Bank Of India | Punjab National Bank | Union Bank Of India | Indian Bank | Canara Bank

Top Prime Articles

What Is Your Credit Score Foun... | Why The Wild Ride For Oil And ... | A Mesh Network Some Tech Ch... | Who Is The Yoda Of Indias Progr... | Watching The Watchdog Taking... | The Rise Of Mankind Pharma Af... | Physical Worlds Alternate Realit... | Ndtv Stock Jumps 200 How The... | Paytm At Inr700 How Being Jac... | Hiring For It Talent Is On In Doubl...

Top Story Listing

Instagram Down | Uan | Paytm | Smallcap Stocks | Nse Trading Halted

Top Slideshow

Dlf Buy Target Rs 354 | Apollo Hospital Buy Target Rs 51... | Sbi Target Price Rs 545 | Wipro Buy Target Rs 620 | Indusind Bank Buy Target Rs 965 | Dlf Buy Target Rs 354 | Apollo Hospital Buy Target Rs 51... | Sbi Target Price Rs 545 | Wipro Buy Target Rs 620 | Indusind Bank Buy Target Rs 965

Top Trending Topics

Pm Kisan Beneficiary List | Pm Kisan Beneficiary | 4th Covid Wave | Crypto Crash | Shiba Inu

Top Videos

Etmarkets Crypto Qa Sahil Tewa... | Bip Is Winning Over 300 Seats I... | Russia Ukraine Conflict Ioc Calls ... | Self Sovereign Identity System B... | Up Exit Poll 2022 Times Now Pro... | Covid 19 India Records 6915 New... | Ukraine Crisis Camps Set Up For... | Ukraine Russia War Ukrainian J... Punjab Exit Poll 2022 Vip Seats ... | Times Now Opinion Poll Who Will...

Top Performing MF

SBI Focused Equity Fund | HDFC Multi Cap Fund Regular | Parag Parikh Flexi Cap Fund Dir... | Tata Digital India Fund Direct |

Popular Articles

Paytm Analyst Who Predicted S... | Demand For Outbound Travel S... | Winners Of The Future 5 Platfor... | Reliance Industries Ltd Cuts Die... |

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month

:le

Pchf Bonds Offer A Chance At D... | Jet Airways Will Have To Prove It... | Former Ukrainian Boxer Wladi... Hexagon Nutrition Gets Sebis N... | Bonds Galore 3 Road Builders S... | Adani loc Sign Agreement For A... |

Sachin Bansals Navi To File For ... | Volatility Is High But Valuations Ar...

Trending Articles

4 Ways To Check Your Provident... | Top 10 Mutual Funds To Invest I... | Preparing For The Fy23 H 1b Fili... | Ppf Nsc Other Post Office Sche... Wildfires Getting Worse Globally ...

ET Verticals

Auto News | Retail News | Health News | Telecom News | Energy News | IT News | Real Estate News | Marketing & Advertising News | Technology News | CFO News | IT Security News

More From Our Network

Pune Mirror | Bangalore Mirror | Ahmedabad Mirror | ItsMyAscent | Education Times | Brand Capital | Mumbai Mirror | Times Now | Indiatimes | महाराष्ट्र टाइम् | ವಿಜಯ ಕರ್ನಾಟಕ | Go Green | AdAge India | Eisamay | IGN India | IamGujarat | Times of India | Samayam Tamil | Samayam Telugu | Miss Kyra | Bombay Times | Filmipop | MX Player | Newspaper Subscription | Times Prime | Colombia | NBT Gold Podcast | Ei Samay Gold Podcast | MX ShareKaro App | MX TakaTak App

Other Useful Links

About Us | Archive | Subscribe to ET Prime | Book your Newspaper Subscription | Create Your Own Ad | Advertise with Us | Terms of Use & Grievance Redressal | Privacy policy | Contact Us | RSS | DNPA Code of Ethics | Longwalks App

Follow Us On:

Download ET App:

SUBSCRIBE TO OUR NEWSLETTER

Copyright © 2022 Bennett, Coleman & Co. Ltd. All rights reserved. For reprint rights: Times Syndication Service

ETPrime

LAST-MINUTE OFFER Subscribe at Rs 49 for first month